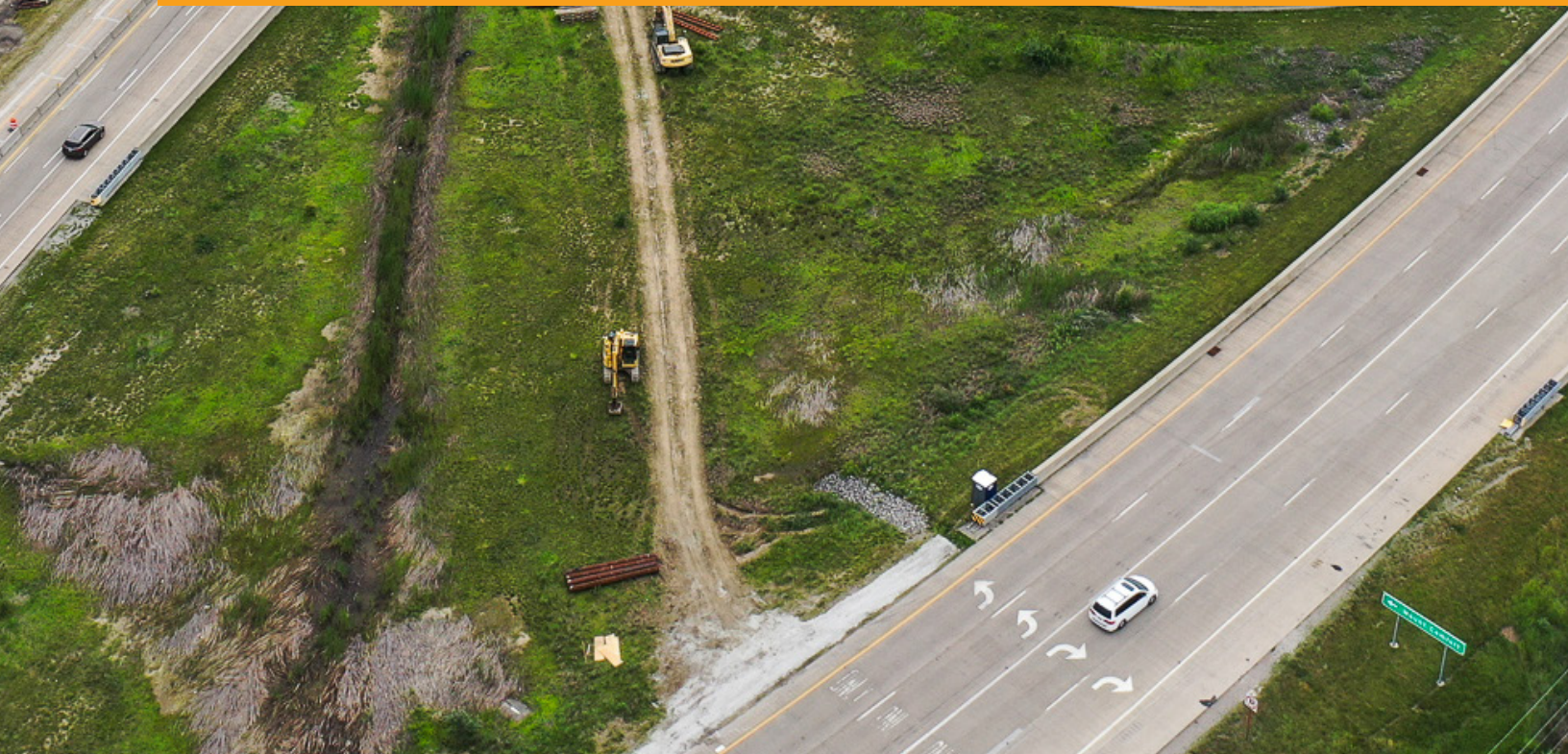




REQUEST FOR PROPOSALS AND STATEMENTS  
OF QUALIFICATIONS TO DEVELOP WITH AN  
**ECONOMIC DEVELOPMENT**  
**PURPOSE IN HANCOCK COUNTY, IN**  
**UNDER A PUBLIC-PRIVATE PARTNERSHIP**

JUNE 23, 2022





June 23, 2022

Gary Pool, PE, County Engineer

**RE: Request for Proposals and Statements of Qualifications to develop with an economic development purpose in Hancock County, Indiana under a Public-Private Partnership**

To Whom It May Concern:

Thank you for taking time to consider the combined team of BW Development, GM Development, Surge Development, as well as other strategic partners, to provide the development of your economic development project in Hancock County. Through our creation of Hancock County Development Partners LLC (the Team), we look forward to partnering with you throughout the entire development process, and beyond, to successfully develop vital infrastructure along the corridor of CR 200 and I-70 and other targeted areas within the community.

Throughout your project's development and construction, we are committed to providing the necessary resources and team members to ensure this project is functional, cost-effective, and ignites economic growth within Hancock County for many years to come. Because we are dedicated to superior service, we have strategically built a team who are adept at financing, managing, and designing your economic development needs. Our unique mix of expertise and deep understanding of the County's goals set us apart from the competition, as proven through our project experience, specifically in Hancock County and the surrounding area. We will continually collaborate and communicate with the County and all project stakeholders to ensure your project is developed and constructed with your goals and needs in mind.

As you move forward through our proposal and statement of qualifications, we hope you will find our team is resolute in our commitment to the success of your project and vision. We look forward to speaking with you further about this opportunity. If you have any questions, please feel free to contact me at 317.850.0661 or [dustin@battinwoodruff.com](mailto:dustin@battinwoodruff.com). Thank you again for your time.

Sincerely,

Dustin Frye  
Owner's Representative,  
BW Construction

Greg Martz  
Managing Partner  
GM Development

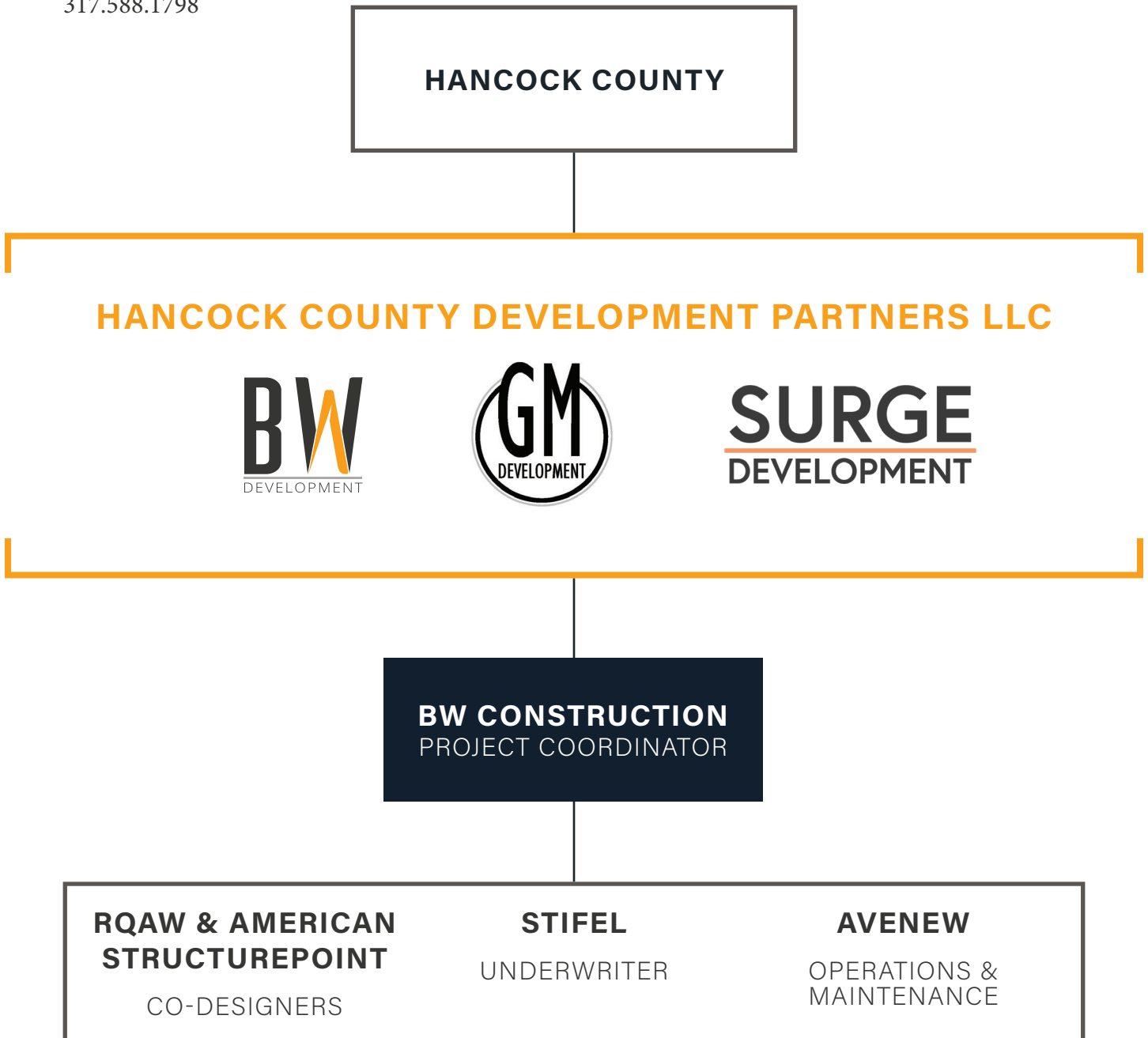
Chris King  
Owner  
Surge Development

# TEAM ORGANIZATION

Our team members have decades of experience delivering a variety of public and private projects across the state of Indiana. To provide you with the best possible team, who is dedicated to your success, we have created Hancock County Development Partners LLC as a new entity, specifically for this endeavor. Additional considerations for this organization include:

Hancock County Development Partners LLC will be a newly formed company that will be created once the project is awarded. This company will have a dedicated Developer, Construction Manager, and Engineer as outlined in the organizational chart below.

- » BW Development, GM Development and Surge Development are the primary owners and Dustin Frye will be the primary contact for this organization.
- » Hancock County Development Partners LLC can be reached at:  
8770 North St. Ste. 110, Fishers, IN 46038  
317.588.1798





# TROY WOODRUFF

CO-OWNER OF BW DEVELOPMENT  
PRESIDENT/CEO OF RQAW

With decades of experience, Troy assists in generating progress and opportunities as Co-Owner of BW Development. Prior to founding BW Development, he served as Chief of Staff for the Indiana Department of Transportation (INDOT). At INDOT, he led the State in moving toward the BOT procurement method and the “Best Value” delivery method, which allowed the State to find unique ways to finance and deliver the Ohio River Bridge, and I-69 Section 5. Troy also served in the Indiana General Assembly and has built three successful companies: RQAW, BW Construction, and BW Development. His experiences and relationships throughout his career continually help Troy see the “big picture” for potential projects and discover new opportunities.

Upon entering the private sector, Troy utilized his expertise with BOT and “Best Value” methods to help communities leverage funds by transferring the risk and delivery of vertical construction projects that typically take years to develop and finance.

## RELEVANT PROJECT EXPERIENCE:

### **I-69 and 106th St. Interchange**

INDOT Greenfield District

*Negotiated 50/50 cost split between INDOT and City of Fishers.*

### **US 31 and 276th St. Interchange**

INDOT Greenfield District

*Negotiated cost split with INDOT, Hamilton County, and Becks Hybrid's.*

### **SR 37 & 126th St., 131st St., 141st St., & 146th St., Interchanges**

INDOT Greenfield District

*Negotiated cost split with INDOT, Hamilton County, City of Fishers, and City of Noblesville.*



# BRAD BATTIN

CO-OWNER OF BW DEVELOPMENT

Brad is Co-Owner of BW Development and is always looking for ways to grow and improve the projects and organizations he is involved in. With experience in finance, operations, and development, Brad will be key in facilitating all aspects of this project. Throughout every project's lifespan, he is involved in daily operations and focused on meeting our clients' needs. Brad will be instrumental in providing development, finance, and operations oversight to all members of the Team.

## RELEVANT PROJECT EXPERIENCE:

### **Delaware County Justice Center**

Muncie, IN

### **Hancock County Jail**

Greenfield, IN

### **I-69 Section 5 Road Construction**

INDOT Seymour District

*Represented the Developer.*

### **Deep Rock Tunnel Project**

The City of Indianapolis/  
Citizens Energy Group



# GREG MARTZ

MANAGING PARTNER OF GM DEVELOPMENT

Greg Martz is Managing Partner at GM Development, an Indiana-based real estate development and investment company. GM Development specializes in Public-Private Partnerships and financing structures that deliver projects with an economic development or critical use purpose for city, town, county, or state government. Greg has developed over 100 public projects in the state of Indiana, mostly under Indiana Code 5-23 (Build Operate Transfer Statute). He will oversee, manage, and execute all pre-development responsibilities and provide support for all financing-related aspects of your project.

## RELEVANT PROJECT EXPERIENCE:

**MADE@Plainfield**  
Plainfield, IN

**Salisbury Road Extension**  
West Lafayette, IN

**Daisy Lane Road & Utility Extension**  
New Albany, IN

**Shelby County Utility & Road Infrastructure**  
Shelby County, IN

**Camp Run Parkway Road & Utility Extension**  
Sellersburg, IN



# CHRIS KING

OWNER OF SURGE DEVELOPMENT

Chris regularly assists clients in planning, permitting and coordinating with state and local officials for securing project approvals and incentives. Chris has significant experience in the planning, design, and development of infrastructure for economic development projects and master-planning for industrial parks. He has personally coordinated multiple shovel ready certifications through the Indiana Economic Development Corporation and assisted in numerous economic development attraction projects throughout the state. Chris will provide direct input into project design and construction and assist with coordinating utility capacity development and extensions.

## RELEVANT PROJECT EXPERIENCE:

**Transport Enterprise Leasing, Tsuda ATMI**  
Hancock County, IN

**Lebanon Shell Building**  
Lebanon, IN

**Pleasant View Commerce Park**  
Shelby County, IN

**Mooreville Commerce Center & Shell Building**  
Mooreville, IN

**Franklin Business Park**  
Franklin, IN



# DUSTIN FRYE

DIRECTOR OF CONSTRUCTION

OWNER OF BW CONSTRUCTION

As the Director of Construction and Owner of BW Construction, Dustin ensures that each client's needs and goals are met. He holds a degree in building construction management and has more than 15 years of experience managing multiple construction projects, preparing budgets, design coordination, and value engineering. Dustin strives to maintain communication with all project stakeholders throughout every phase of the project. His goal is to not only meet but exceed your project expectations.

## RELEVANT PROJECT EXPERIENCE:

**Delaware County Justice Center**

Muncie, IN

**Hendricks County Jail**

Danville, IN

**Miami County**

**Highway Maintenance Facility**

Peru, IN

**Hancock County Jail**

Greenfield, IN

**Seymour Fire Station No. 2 & Headquarters**

Seymour, IN



# LISA CASLER, PE

DIVISION DIRECTOR OF TRANSPORTATION

Lisa is RQAW's Division Director of Transportation and has 25 years of experience providing road design and project management services. Throughout her career, she has served as Lead Road Design Engineer and Project Manager for numerous roadway improvement projects throughout Indiana. Lisa's design and management experience encompasses a variety of projects including complex interchange designs, pavement replacements and reconstructions, small structure replacements, intersection improvements, sight distance corrections, and interstate road rehabilitations. As a proficient project manager, Lisa has reviewed over 1,000 INDOT and LPA road projects for compliance with INDOT guidelines, placing emphasis on cost-effective and practical design.

## RELEVANT PROJECT EXPERIENCE:

**INDOT Central Office On Call Plan Review**

2004-2016; 2018-present

**Burkart Boulevard Bypass**

Seymour, IN

**276<sup>th</sup> Street Phase II New Road Construction**

Hamilton County, IN

**US 36 Added Travel Lanes**

INDOT Crawfordsville District

**I-70 Added Travel Lanes - Owner's Representative**

INDOT Greenfield District

**236<sup>th</sup> Street Rehabilitation**

Hamilton County, IN



# AARON CROW

WATER/WASTEWATER PROJECT MANAGER

Aaron provides analysis, planning, modeling, and design services for wastewater, water, and stormwater projects st RQAW. He specializes in hydraulics/hydrology and environmental engineering. Recently Aaron was the lead engineer in developing the Utility Master Study for Lapel, IN, an Office of Community and Rural Affairs (OCRA) funded project that evaluated the water, wastewater, and stormwater needs of the Town. Aaron has helped many cities and towns pursue and secure OCRA funds for multiple wastewater and stormwater improvements to meet their long-term control plan (LTCP), resolve local flooding issues, and address phosphorous effluent limits set in their current wastewater permit. Aaron has experience with InfoWater, SWMM5, Storm and Sanitary Analysis (SSA), HY-8, StormCAD, HEC-RAS, HEC-HMS, and ARCGIS programs.

## RELEVANT PROJECT EXPERIENCE:

**NineStar CR  
200 W Sewer**  
Greenfield, IN

**Hancock County  
Water & Wastewater  
Master Plan**  
Hancock County, IN

**Milton Utility  
Master Plan**  
Milton, IN

**Montgomery Co.  
200 S Road & Sewer  
Improvements**  
Crawfordsville, IN

# DAVID MOHLER II, PE, LEED AP

VICE PRESIDENT OF AMERICAN STRUCTUREPOINT

David is a vice president and practice leader in charge of the Utility Infrastructure and Environmental Groups. With 20 plus years of experience, he has been involved with the planning, design, and implementation of numerous sanitary sewer, combined sewer, stormwater, and potable water projects.

## RELEVANT PROJECT EXPERIENCE:

**I-69 Section 6.5  
Design-Build**  
INDOT Seymour District

**Evansville  
Wastewater  
Treatment Plant  
Facility Plan**  
Evansville, IN

**IU Health Medical  
Center Enabling  
Utilities Progressive  
Design-Build**  
Indianapolis, IN

**Struthers Division  
Water Treatment  
Plant Upgrade**  
Struthers, OH

**Lift Station 528  
Improvements**  
Indianapolis, IN

**Greenfield Water  
Main Extensions**  
Greenfield, IN





# BENJAMIN BORCHERDING, PE

VICE PRESIDENT & NATIONAL TRANSPORTATION DIRECTOR  
OF AMERICAN STRUCTUREPOINT

Ben has extensive knowledge with more than 19 years experience in the design and detailing of reinforced concrete, prestressed concrete, post-tensioned concrete, and structural steel elements of bridge structures. He also brings experience in bridge inspection, evaluation of existing structures and construction engineering. Ben is a member of the American Society of Civil Engineers and the Structural Engineers Institute. He also serves on both the ASCE/INDOT Structural Committee, tasked with developing policy and standards for the Indiana Department of Transportation, as well as the American Council of Engineering Companies (ACEC) INDOT Committee.

## RELEVANT PROJECT EXPERIENCE:

**I-465/I-65 Interchange Modification**  
INDOT Greenfield District

**Transform I-66 Segment 3 Design-Build**  
Merrifield, Virginia

**I-65 Added Travel Lanes**  
INDOT Crawfordsville and Seymour Districts

**Indiana Toll road 80/90 PUSH**  
Northern Indiana

**I-69 Section 6.5: Design-Build**  
INDOT Seymour District

**Heavy Haul Route Project Development Services**  
Clark County, IN

# NICK MURPHY, PE

TRANSPORTATION PROJECT MANAGER

As a Transportation Project Manager and Roadway Design Engineer at American Structurepoint, Nick is responsible for managing, controlling, and monitoring all elements of a roadway design project. He has the managerial experience to make sure things run smoothly from inception to completion and the proven track record that builds trust and loyalty. Nick's number-one goal is client satisfaction.

## RELEVANT PROJECT EXPERIENCE:

**I-69 Section 6.5: Design-Build Sanitary Relocation**  
INDOT Seymour District

**Ronald Reagan Parkway from I-74 to I-65**  
Hendricks County, Indiana

**I-69 Interstate Expansion North**  
INDOT Seymour District

**16 Tech Program Management**  
Indianapolis, IN

**Heavy Haul Route Project Development Services**  
Clark County, IN

**I-69 Design-Build Black Ankle Creek**  
Vernon, IN





# KAREN SAAVEDRA, PE

UTILITY INFRASTRUCTURE PROJECT MANAGER

As an experienced project manager, Karen's duties at American Structure-point include managing staff, coordinating between disciplines, tracking financials and deadlines, ensuring the project meets client's expectations, and verifying that quality reviews are completed. Other assignments include preparation of planning/feasibility reports, wastewater process computer modeling and design, permit packages, collection system design, evaluation, and rehabilitation, technical specifications, and layout of maps and plan sheets utilizing ArcGIS and AutoCAD.

## RELEVANT PROJECT EXPERIENCE:

**South Bend Green Infrastructure Master Plan**

South Bend, IN

**Anderson Long Term Control Plan Evaluation**

Anderson, IN

**Citizens Energy Group 2014 Lift Station Rehabilitation Design-Build**

Indianapolis, IN

**Lawrence Sanitary Capital Improvement Plan**

Lawrence, IN

**Stormwater Program Management**

Indianapolis, IN

**16 Tech Development Utility Design**

Indianapolis, IN

# JOE MCGUINNESS, MBA

CHIEF EXECUTIVE OFFICER OF AVENEW

Joe also has significant experience at the local government level. He served as mayor of Franklin, Indiana from January 2012 until his appointment to INDOT in 2017. During his tenure as mayor, Joe oversaw numerous transformational projects in the downtown and recreating a community gateway at I-65 Exit 90. Joe and the Avenew team will provide infrastructure and transportation insight and services. Joe will coordinate with Chris King throughout design and construction to provide the best infrastructure solutions for Hancock County.

## RELEVANT PROJECT EXPERIENCE:

**I-69 Section 5**  
INDOT Seymour District

**I-69 Section 6**  
INDOT Seymour District

**City of Franklin Strategic Plan**  
Franklin, IN

**City of Franklin Gateway Enhancements King and Jefferson Streets**  
Franklin, IN

**South Shore Line Double-Track**  
NICTD

**Franklin Aquatics Center**  
Franklin, IN

# PROJECT UNDERSTANDING

The Hancock County Development Partners Team recognizes that the primary goal of this project is to provide economic development in Hancock County under a public-private partnership. Our understanding is that it is not only important to the County to bring vital infrastructure to the area but also manage the development with a partner you can trust. As local experts in development, design, and construction, we have the means and capacity to execute the entirety of the County's economic development pursuits.

During preliminary design, we will be able to better define the specific scope and service needs of the project. These services can be performed on an as needed basis during or after preliminary design, with the fee determined once the scope can be further developed. Based on the County's proposed scope, we are prepared to perform the following services:

Architecture & Planning	Historic Preservation	Representative
Bridge Services	Land Survey	Roadway Services
Construction Administration	Landscape Architecture	Site/Civil Engineering
Construction Inspection	MEP Engineering	Water/Wastewater
Environmental Services	Owner's Technical	

## MASTER DEVELOPER VS. MULTIPLE DEVELOPERS

### COMMUNICATION

Hancock County will have a single point of contact responsible for coordinating all communication between designers, contractors, utilities, and area developers.

### PLANNING

Hancock County Partners will be focused on a community-first approach to enhance the development potential for the area. Improvements will be executed to maximize the benefits for the community and not individual developers.

### TIME

Because all planning, design, and construction efforts are coordinated in partnership with a single team, infrastructure needs can be planned and addressed early. The project schedule can be fast tracked and compressed resulting in significant time savings.

### COST

By coordinating and managing all efforts between the county, utility providers, and developers, design and construction can be optimized resulting in significant cost savings for all parties involved.



### COMMUNICATION

Communication is disjointed and inefficient, with many interests pulling county resources in different directions.

### PLANNING

Multiple developers will be focused on their individual project requirements and may overlook the greater needs of infrastructure to support the community.

### TIME

Infrastructure needs can become an afterthought, with the County and utility providers forced to address them after they become stressed.

### COST

Without well-coordinated efforts between the County and developers, design and construction efficiencies are lost, resulting in more expensive and less impactful projects.

Our Team sees the value in being able to provide all services necessary, from engineering design to construction management, to make this endeavor a successful one. If selected, the Hancock County Development Partners Team will have the capacity to fulfill the role of Master Developer, which will allow the County to have one key contact to provide all stakeholders with streamlined communication, accessibility, and updates on project progress. Dustin Frye will serve as the key contact for this development project and has the experience and local relationships to successfully manage all aspects from start to finish.

# PROJECT EXPERIENCE

## 16 Tech Program Management

Indianapolis, IN

## 236<sup>th</sup> Street Rehabilitation

Hamilton County, IN

## 276<sup>th</sup> Street Phase II New Road Construction

Hamilton County, IN

## Alexandria Sanitary Sewer Extension

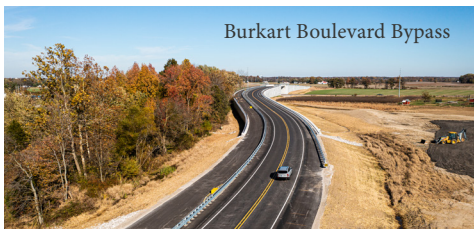
Alexandria, IN

## Batesville Shell Building

Batesville, IN

## Battle Ground Water Tower, Tomahawk Road, & Sanitary Sewer Extension

Battle Ground, IN



Burkart Boulevard Bypass

## Burkart Boulevard Bypass

Seymour, IN

## Clarksville Road Project

Clarksville, IN

## Deep Rock Tunnel Project

The City of Indianapolis/Citizens Energy Group

## Delaware County Justice Center

Muncie, IN

## Franklin Shell Building II

Franklin, IN



Hancock County Jail

## Hancock County Jail

Greenfield, IN

## Hancock County Water & Wastewater Master Plan

Hancock County, IN

## Heavy Haul Route Project Development Services

Clark County, IN

## Hendricks County Jail

Danville, IN

## Hobart Maintenance Facility

Hobart, IN

## I-69 and 106th St. Interchange

INDOT Greenfield District

## I-69 Section 5 Road Construction

INDOT Seymour District

## I-70 Pavement Replacement & Added Travel Lanes

INDOT Greenfield District

## IU Health Medical Center Enabling Utilities Design

Indianapolis, IN

## Knauf Corporate Headquarters

Shelbyville, IN

## Lafayette Maintenance Facility

Lafayette, IN

## Lebanon Shell Building

Lebanon, IN

## MADE@Plainfield

Plainfield, IN



Miami County Highway Maintenance Facility

## Miami County Highway Maintenance Facility

Peru, IN

## Miami County Shell Building

Bunker Hill, IN

## Milton Utility Master Plan

Milton, IN

## Monroe County Public Parking Facility

Bloomington, IN

## Montgomery Co. 200 S

Montgomery County, IN

## Mooresville Shell Building & Road Extension

Mooresville, IN

## New Albany Road Project

New Albany, IN

## New Chicago Maintenance Facility

New Chicago, IN

## NineStar CR 200 W Sewer

Greenfield, IN

## Petersburg Water Main Extension

Petersburg, IN

## Pleasant View Commerce Park

Shelby County, IN

## Purdue Research Foundation

West Lafayette, IN

## Scottsburg Wastewater Treatment Plant

Scottsburg, IN

## Sellersburg Road Project

Sellersburg, IN

## Shelby County Road, Utility, & Infrastructure Project

Shelby County, IN

## SR 37 & 126<sup>th</sup> St., 131<sup>st</sup> St., 141<sup>st</sup> St., & 146<sup>th</sup> St., Interchanges

INDOT Greenfield District



Seymour Fire Station No. 2 & Headquarters

## Seymour Fire Station No. 2 & Headquarters

Seymour, IN

## Transport Enterprise Leasing

Hancock County, IN

## US 31 and 276<sup>th</sup> St. Interchange

INDOT Greenfield District

## US 36 Added Travel Lanes

INDOT Crawfordsville District

## Van Buren Sanitary Sewer Extension

Van Buren, IN

## Versailles Business Park

Versailles, IN

## Waterloo Sewer Extension

Waterloo, IN

## West Lafayette Road Project

West Lafayette, IN

## PROJECT OVERVIEW

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The Buck Creek Township and Mt. Comfort Corridor has seen a significant influx of industrial development over the past ten years. We propose to provide a comprehensive evaluation of county, utility, and infrastructure in this area and recommend improvements to support not only the current development in the area, but also planned and in-progress projects to create economic development opportunities that will continue to support the County's growth objectives.

Furthermore, we propose to work with Hancock County to deliver critical infrastructure to this area which will allow for responsible development and growth for the community. Our proposal intends to address the infrastructure needs of current projects in process and to create "shovel-ready" development sites to attract jobs, investment, and residents to the area. We propose to provide the complete planning, design, and construction of the following infrastructure:

### NEW DEVELOPMENTS

- » Interstate Interchange
- » Career/Workforce Development, Educational, & Training Facilities
- » Fire, Police, & Public Safety Support
- » Other Infrastructure (to support economic development)

### IMPROVEMENTS

- » Road Improvements (including right-of-way and easement acquisition)
- » Gas Infrastructure
- » Electric & Data/Communications Infrastructure
- » Water Main Extensions & Improvements
- » Sanitary Sewers & Wastewater Capacity Improvements
- » Drainage Improvements
- » Other Infrastructure & Site Improvements (to support residential and housing development)
- » Rail Infrastructure

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## SCOPING PERIOD

We propose to enter a scoping period with the county to collect information required for the design, evaluation, and scoping of the proposed improvements. This information will be used to complete a design from which construction, project costs, and financing terms can be identified and presented to the county for review and approval.

*To establish project costs, we have obtained design proposals for several proposed improvements including topographic and utility surveys, geotechnical evaluations, and other necessary reporting. During the scoping period, we request reimbursement of these third-party design expenses in an amount not to exceed \$750,000.00 (Seven Hundred and Fifty Thousand Dollars)*



## FINANCING APPROACH

After establishing project scope and costs, we will work with the County's selected financial advisor to determine the best financing approach. If the County and its advisor would like us to provide financing, our proposed financing method is a BOT Agreement by which the County will pledge LIT, TIF, or other revenues to support payment by a credit facility.

Please note the following advantages to this financing:

- » No profit or markup on payments (by GM)
- » No prepayment penalty
- » Very low issuance costs
- » No mortgage or bank liens

## BOT AGREEMENT NARRATIVE

The BOT Agreement is a development contract between the County and selected Developer whereby the Developer constructs the project and transfers the completed project and improvements to the County. The Contract will be compliant with IC 5-23 and the conditions stated in the RFPQ. The terms of the contract allow the improvements to be conveyed immediately upon construction completion.

## FINANCING PROCESS/TIMING

Should the County select GM to provide project financing, final credit approval will be received from the chosen bank within two weeks of finalizing the project scope and costs. In tandem, financing documents will be reviewed and approved by the County's legal counsel and financial advisor.

Next, the County approves the project and financing by adopting a resolution.

Closing on financing will occur immediately after the resolution is adopted. All processes and documents will be reviewed and approved by the County's financial advisor and legal counsel.

## PROJECT DELIVERY METHOD

The improvements will be delivered in a design/build format with input from the County and utility providers. We will hold design and construction contracts and provide complete project financing.

Project improvements will be conveyed to the County or utility providers immediately after construction completion.

The County or subject utilities will own and operate the project and improvements upon conveyance.

## OUR TEAM HAS BEEN WORKING DILIGENTLY

BEHIND THE SCENES FOR MANY MONTHS TO DISCUSS AND IDENTIFY PROJECT OPPORTUNITIES FOR THE COUNTY'S DEVELOPMENT PROJECT. WE HAVE THE CAPACITY AND EXPERTISE TO EXPEDITE THE PROJECT SCHEDULE TO ASSIST THE COUNTY IN BRINGING THESE PROJECTS TO FRUITION AS QUICKLY AS POSSIBLE.

We view the scoping period to be a collaborative process where we will work directly with county officials, utilities, service providers, state agencies, and developers to identify the full extent of the project and project costs. At a minimum we anticipate the following key tasks will be initiated to meet our proposed schedule and define the scope of improvements:

- » Evaluation of existing transportation and utility infrastructure and identification of improvements to support existing development and future projects
- » Traffic Studies
- » Environmental Surveys
- » Geotechnical Analysis
- » Route Surveys and Topographic Surveys
- » Schematic Design of Proposed Improvements
- » Project Cost Estimating and Budgeting
- » Project Permits and Approvals

## THE FOLLOWING IS A PRELIMINARY OUTLINE SCHEDULE FOR THE PROJECT:

### JULY 2022

County enters a scoping period with the Offeror for the purpose of establishing the project scope and costs.

### NOVEMBER 2022

Project scope, costs, and financing proposal will be presented to the Committee for approval. Per IC 5-23 County holds required public hearing and approves the project by resolution. Project financing is approved by the county fiscal body.

### MARCH 2023

Construction of proposed improvements begins.

## REFERENCES

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Numerous references available upon request.